

Wiltshire Council

Health Select Committee

8 September 2021

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## Update on the 'place-based' Integrated Care System (ICS) governance framework for Wiltshire

### Purpose of Report

1. To update the Health Select Committee (HSC) on the Wiltshire/place based governance arrangements being developed in response to the [Health and Care Bill 2021-22](#) proposed legislative changes.

### Background

2. The [Health and Care Bill 2021-22](#) was introduced in the House of Commons on 6 July 2021. The Bill will enact the policies set out in the NHS's recommendations for legislative reform, following the [NHS Long Term Plan \(January 2019\)](#), and the White Paper, [Integration and Innovation: working together to improve health and social care for all \(February 2021\)](#).
3. The Bill promotes integrated care. It will see local councils, the NHS and other partners working closely together to provide people with the support they need. By removing traditional divisions the reforms intend to prevent people from receiving disjointed care.
4. Integrated Care Systems (ICSs) are a key mechanism in delivering the priorities of the Bill. ICSs are partnerships between the organisations that meet health and care needs across an area. They coordinate services to improve population health and reduce inequalities between different groups. Bath and North East Somerset, Swindon and Wiltshire (BSW) has already formed an ICS and from April 2022 it is proposed that all ICSs (including BSW) will be on a statutory footing.
5. The ICSs and the integration agenda that they serve is based on health and care activity happening at three levels within a locality:
  - **System level.** Covering a wide geographical area with populations circa 1 million to 3 million, in which the whole area's health and care partners in different sectors come together to set strategic direction and to develop economies of scale;
  - **Place level.** Covering populations circa 250,000 to 500,000 people, and usually coterminous with a local authority area; places are served by a set of health and care provider connecting to services provided by councils, hospitals and voluntary organisations;

- **Neighbourhood level.** Covering populations circa 30,000 to 50,000, served by groups of GP practices (known as “primary care networks” or PCNs) working with community service providers.

## Main Considerations for the Council

6. The BSW ICS is currently developing its governance framework in response to the proposed legislative changes at ‘place’ (Wiltshire) level.
7. Cabinet will subsequently be considering a report on 30<sup>th</sup> November 2021 proposing the ‘place-based’ governance arrangements for Wiltshire. Recognising the importance of securing scrutiny input it has been agreed that draft proposals will be brought to the HSC in advance of Cabinet in order for members to consider. This will provide members with an opportunity to question and understand how the ICS will operate at place level within Wiltshire and also a chance to see how the HSC fits into the wider governance framework. For example, going forward how can scrutiny input into the ICS decision making framework? Or, what is the future relationship between the HSC and the Health and Wellbeing Board (HWB)?
8. In parallel to this an invite has been extended to the chair and vice chair to attend development workshops being coordinated by the ICS and also involving the HWB. This early engagement will ensure scrutiny has an opportunity to further input as the framework matures.
9. The timeline to Cabinet decision is as below:

8 Sept	HSC considers initial update report
9 Sept	Planning meet to prepare for workshop
30 Sept	Health and Wellbeing Board workshop
13 Oct	Workshop (chief officers, HWB chairs, HSC chair/vice chair)
2 Nov	HSC to consider draft Cabinet report
30 Nov	Cabinet consider governance framework proposals

## Conclusion

10. The development of a governance framework for Wiltshire’s ‘place-based’ ICS presents an opportunity for the HSC to input into the final model and fulfil its role in ensuring the Wiltshire public has access to appropriate health and care services.

## Recommendations

11. HSC is asked to:
  - a) Agree to bring the draft Cabinet report on the ICS ‘place-based’ governance framework for Wiltshire to its 2 November meeting.

- b) Agree to the Chair and Vice Chair representing the committee at the proposed September and October workshops listed above.

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Date 25.8.2021

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**The following unpublished documents have been relied on in the preparation of this report:**

None

**Appendices**

None